

# Case Study: What Happens When Ingredient Changes Result in Two Different but Equally-Liked Options

## Business Problem

Our client is considering a different formulation for its Chipotle Veggie Chip and wants to ensure there are no discernible differences between the reformulations and Current.

The reformulations include one prototype using a new flavor house and three prototypes using reduced seasoning levels from the current flavor house.

## Our Approach

- Compare the current formulation to the revised prototypes to determine if consumers equally accept any/all formulations.
- Determine any optimization priorities for the new formulations to ensure they deliver as well as Current.
- Methodology: a Central Location Test among ~150 Chipotle Veggie Chip Users.

## What We Learned

### Insight 1:

Although some attributes are negatively impacted as seasoning levels decline, other attributes show minimal difference between formulations.

### Seasoning Dependent Attributes



- Appearance
- Potato flavor
- Saltiness
- Flavor intensity
- Overall preference

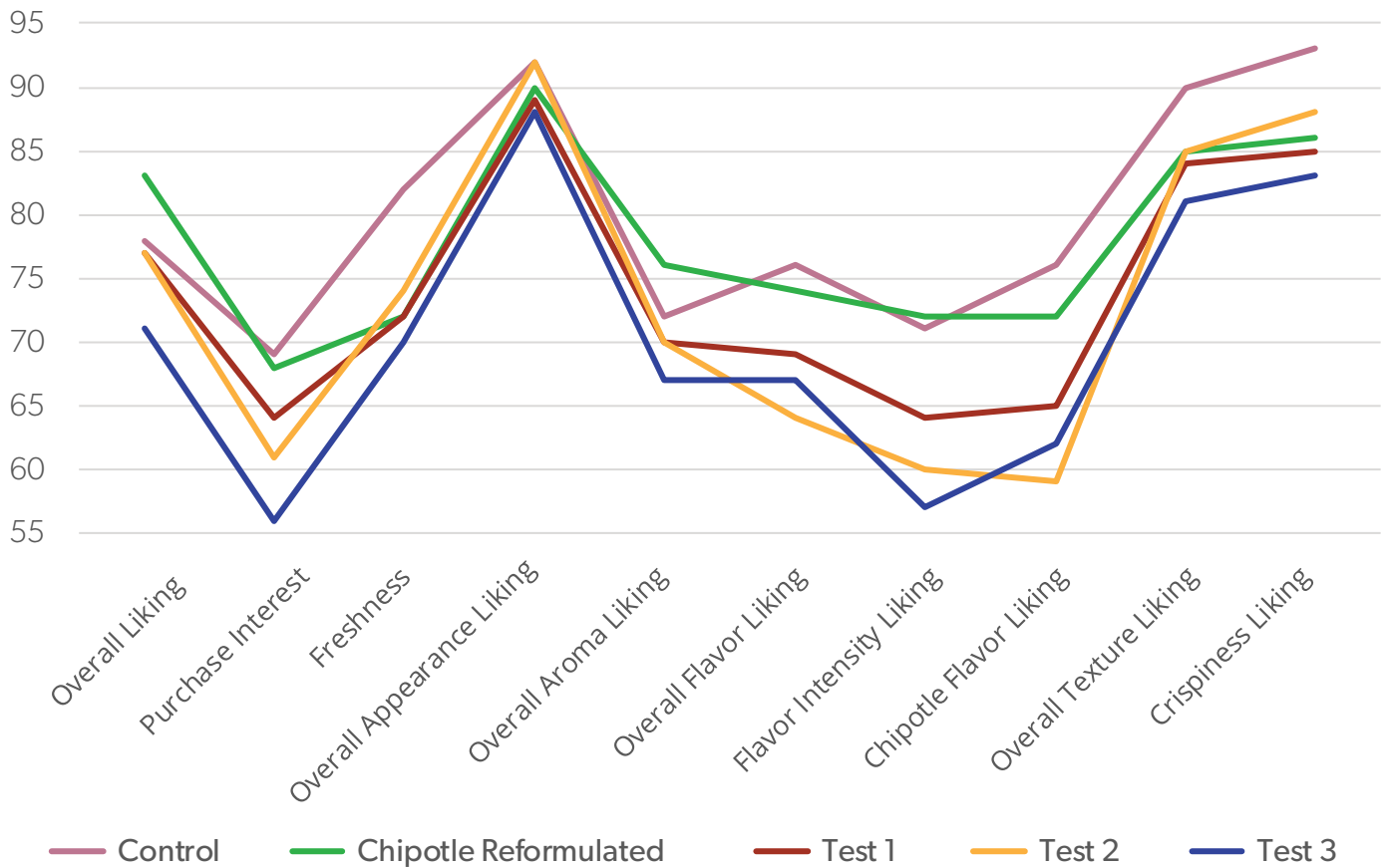
### Consistent Across Formulations



- Freshness
- Not Greasy
- Texture
- Crispiness
- Aroma



**Insight 2:** Chipotle Reformulated and Test 1 most closely align with the Control flavor profile.



**Insight 3:** There is room for improvement in Control and in the top two formulations.



**Control**

- Overall flavor too strong
- Potato flavor too mild
- Vegetable flavor too mild
- Chipotle flavor too strong
- Too salty

**Chipotle Reformulated**

- Overall flavor too strong
- Potato flavor too mild
- Vegetable flavor too mild
- Chipotle flavor too strong

**Test 1**

- Not enough visible seasoning
- Overall flavor too mild
- Overall flavor too strong
- Potato flavor too mild
- Chipotle flavor too mild
- Chipotle flavor too strong
- Vegetable flavor too mild

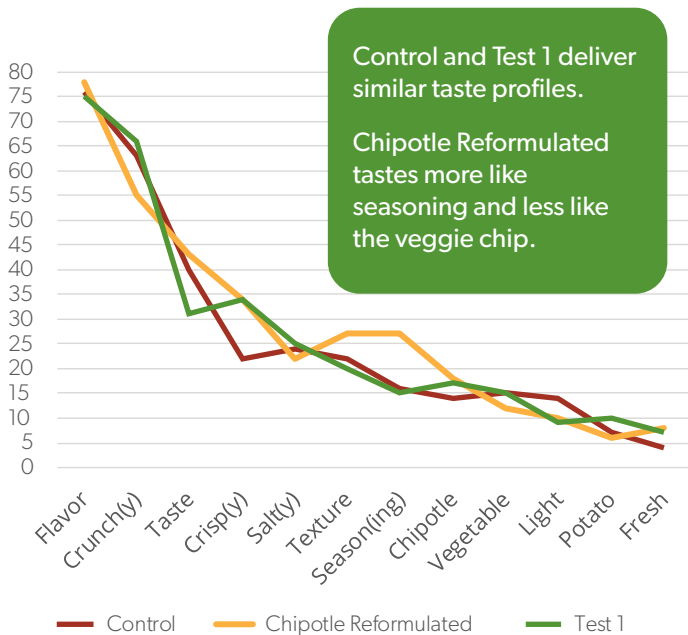
# The Fork in the Road

Control, Test 1 and Chipotle Reformulated are equally liked, however Chipotle Reformulated has a noticeably different flavor profile. What's going on?

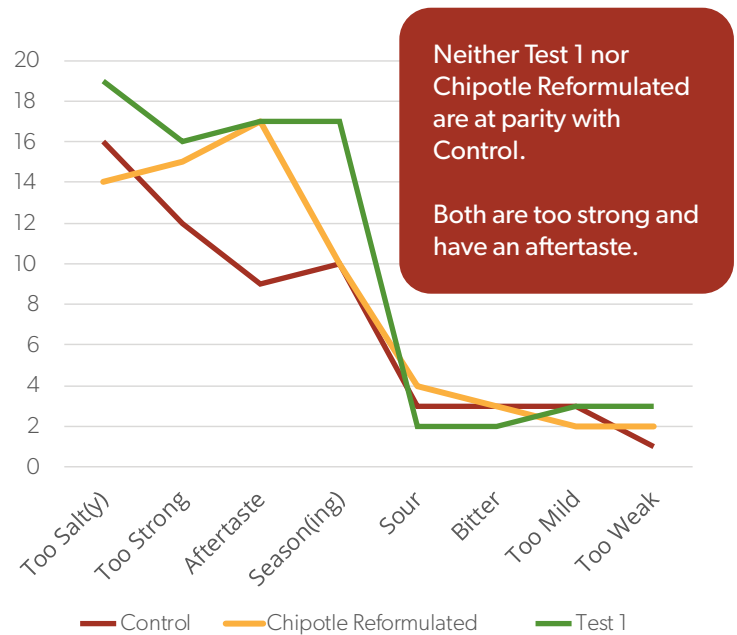
Digging into the open-end data, we gained a clearer picture of what was driving consumer preferences.



## Positive Mentions



## Negative Mentions



## Insights to Action

Although Control, Chipotle Reformulated and Test 1 are equally liked for nearly all measures, Chipotle Reformulated is significantly better optimized for vegetable flavor over Control and Test 1 and better optimized for chipotle flavor over Test 1.

Still, there's risk in switching to Chipotle Reformulated, as it does not emulate the current Veggie Chip profile in the same manner in which Test 1 does. Flavor differences detected in Chipotle Reformulated could indicate that this formula is more "potato-chip" like, thereby potentially alienating current consumers.